

INDOFOOD AGRI RESOURCES LTD.
(Incorporated in the Republic of Singapore)
(Company Registration No. 200106551G)

**ANNUAL GENERAL MEETING (“AGM”) TO BE HELD ON 14 APRIL 2023 AT 3.00 PM
BY WAY OF ELECTRONIC MEANS**

1. Background

The Board of Directors (the “**Board**”) of Indofood Agri Resources Ltd. (the “**Company**”) refers to:

- (i) the COVID-19 (Temporary Measures) Act 2020 which enables the Minister for Law by order to prescribe alternative arrangements for listed companies in Singapore to, inter alia, conduct general meetings, either wholly or partly, by electronic communication, video conferencing, tele-conferencing or other electronic means;
- (ii) the Covid-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (the “**Order**”) which sets out the alternative arrangements in respect of, *inter alia*, general meetings of companies; and
- (iii) the joint statement by the Accounting and Corporate Regulatory Authority, Monetary Authority of Singapore and Singapore Exchange Regulation of 13 April 2020 (and subsequently updated on 27 April 2020, 22 June 2020, 1 October 2020 and 4 February 2022), read together with the FAQs on “The Holding of General Meetings” dated 23 May 2022 issued by Singapore Exchange Regulation, which provides guidance on the conduct of general meetings amid the evolving Covid-19 situation.

2. Date and Time of AGM

The Board wishes to inform shareholders pursuant to the Order, the AGM of the Company will be held by way of electronic means on Friday, **14 April 2023 at 3.00 p.m. (Singapore time)**.

3. Notice of AGM, an Addendum to Notice of AGM, and Proxy Form

The Notice of AGM, an Addendum to the Notice of AGM, and proxy form may be accessed on the Company’s website at <http://www.indofoodagri.com/ir-agm.html> and the SGX website at <https://www.sgx.com/securities/company-announcements> on 29 March 2023. Printed copies of these documents will not be despatched to shareholders.

4. No Attendance in Person at the AGM

The AGM will be convened by way of electronic means. The shareholders will not be able to attend the AGM in person.

5. Alternative arrangements for participation at the AGM

Shareholders or their duly appointed proxies will be able to (i) observe and/or listen to the AGM proceedings via a “live” audio-visual webcast or “live” audio-only stream by pre-registering; (ii) submit questions in advance of and/or at the AGM; and/or (iii) vote via electronic means at the AGM.

(i) Pre-registration

Shareholders, including CPF and SRS investors, should follow these steps in order to be able to watch the “live” audio-visual webcast or listen to the “live” audio-only stream of the AGM proceedings:

- (a) Shareholders, including CPF and SRS investors, and (where applicable) their appointed proxy(ies), who wish to watch the “live” webcast or listen to the “live” audio stream must pre-register at <https://go.lumiengage.com/ifaragm2023> by **3.00 p.m. on 11 April 2023** to enable the Company to authenticate their status as Shareholders.
- (b) Authenticated Shareholders, including CPF and SRS investors, and (where applicable) their duly appointed proxy(ies) who have pre-registered, will receive a confirmation email, which will contain unique login credentials and the instructions on how to access the “live” webcast and “live” audio stream of the AGM proceedings by **3.00 p.m. on 13 April 2023**.
- (c) Shareholders, including CPF and SRS investors, and (where applicable) their duly appointed proxy(ies) who do not receive a confirmation email by 3.00 p.m. on 13 April 2023, but who have registered by the 11 April 2023 deadline should contact the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., via email at IFARagm2023@boardroomlimited.com.

(ii) Submission of questions

Shareholders, including CPF and SRS investors, may submit questions relating to the business of the AGM in advance of, or at, the AGM.

- (a) **Submission of questions in advance:** Shareholders, including CPF and SRS investors, may submit questions relating to the resolutions to be tabled for approval at the AGM by 3.00 p.m. on 5 April 2023 (“**Question Deadline**”), in the following manner:
 - via the pre-registration website at <https://go.lumiengage.com/ifaragm2023>;
 - if by electronically, via email to IFARagm2023@boardroomlimited.com; or
 - if by post, be lodged at the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632.

Shareholders, including CPF and SRS investors, who are submitting questions by email or post should download, complete and sign the prescribed question form at <http://indofoodagri.com/ir-agm/questionform.pdf>, before scanning and submitting it via the email address provided above, or before submitting it by post to the address provided above.

- (b) **Submit questions at the AGM:** Shareholders including CPF and SRS investors and (where applicable) appointed proxies, who have pre-registered for the AGM may raise substantial and relevant questions related to the resolutions to be tabled for approval at the AGM, at the AGM itself, by typing and submitting their questions via the online platform hosting the “live” audio-visual webcast and “live” audio-only stream.
- (c) **Addressing questions:** The Company will endeavour to address all substantial and relevant questions submitted by shareholders relating to the resolutions to be tabled for approval as far as reasonably practicable at the AGM, in the following manner:
 - questions received by the Question Deadline by publishing their responses to such questions prior to the convening of the AGM via an announcement on the Company’s website and the SGX website;
 - questions received after the Question Deadline and those received at the AGM, will be addressed during the AGM through the “live” audio-visual webcast and “live” audio-only stream.

Where substantially similar questions are received, the Company may consolidate such questions and hence not all questions may be individually addressed.

Minutes of AGM: The Company will, within one month after the date of the AGM, publish the minutes of the AGM via the Company's website and the SGX website, and the minutes will include the responses to substantial and relevant questions from the shareholders which are addressed during the AGM.

(iii) Voting at the AGM

Shareholders including CPF and SRS investors, and (where applicable) their duly appointed proxy(ies) who have pre-registered, will be required to log-in to the "live" webcast using the unique login credentials provided in the confirmation email. They will observe and/or listen to the AGM proceedings and wish to vote on the resolution to be tabled for approval at the AGM may:

- (a) vote via electronic means at the AGM; or
- (b) appoint proxy(ies) (other than the Chairman of the AGM) to attend, speak and vote on their behalf at the AGM; or
- (c) appoint the Chairman of the AGM as proxy to attend, speak and vote on their behalf at the AGM.

Voting instructions to be given: In appointing the proxy(ies) or Chairman of the Meeting as proxy, shareholders (whether individual or corporate) must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the proxy form, failing which the appointment of the Chairman as proxy will be treated as invalid.

Submission of proxy forms and deadline: Proxy forms must be submitted to the Company by **3.00 p.m. on 11 April 2023**, in the following manner:

- if by electronically, via email to IFARagm2023@boardroomlimited.com; or
- if by post, be lodged at the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632.

A shareholder who wishes to submit an instrument of proxy must complete and sign the proxy form, before scanning and sending it by email to the email address provided above, or before submitting it by post to the address provided above.

Persons who hold shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore):

- (a) Persons holding shares through the Central Provident Fund ("CPF") and Supplementary Retirement Scheme ("SRS") ("**CPF and SRS investors**") who wish to participate in the AGM by (i) observing and/or listening to the AGM proceedings via "live" audio-and-visual webcast or "live" audio-only stream; and (ii) submitting questions in advance of the AGM, should follow the steps for pre-registration and pre-submission of questions set out in the above. However, CPF/SRS investors who wish to appoint the Chairman as proxy to attend, speak and vote on their behalf should approach their respective CPF Agent Banks or SRS Operators to submit their voting instructions by **3.00 p.m. on 4 April 2023**, being 7 working days before the date of the AGM.
- (b) **Investors holding shares through relevant intermediaries (other than CPF and SRS investors)** who wish to participate in the AGM by (i) observing and/or listening to the AGM proceedings via "live" audio-and-visual webcast or "live" audio-only stream; (ii) submitting questions in advance of the AGM; and/or (iii) appointing the Chairman as proxy to attend, speak and vote on their behalf at the AGM, should contact the relevant intermediary through which they hold such shares as soon as possible in order to make the necessary arrangements for them to participate in the AGM.

6. FY2022 Annual Report and other documents

The Company's 2022 Annual Report, an Addendum in respect of the Proposed Renewal of the IPT Mandate and Proposed Renewal of the Share Purchase Mandate dated 29 March 2023, and proxy form had been published on the Company's website at <http://www.indofoodagri.com/ir.html> and the SGX website at <https://www.sgx.com/securities/company-announcements> on 29 March 2023.

Shareholders who wish to obtain a printed copy of the FY2022 Annual Report may download, complete and sign the request form that is available at <http://indofoodagri.com/ir-agm/requestform.pdf>. The request form must be submitted to the Company by 5 April 2023, in the following manner:

- if by electronically, via email to general@indofoodagri.com; or
- if by post, be lodged at the address stated in the request form.

7. Key Dates and Deadlines

The key dates/deadlines which Shareholders should take note of are set out in the table below:

Key dates	Actions
3.00 p.m. on 4 April 2023 (Tuesday)	Deadline for CPF/SRS investors who wish to appoint the Chairman as proxy to approach their respective CPF Agent Banks or SRS Operators to submit their votes, being 7 working days before the date of the AGM.
3.00 p.m. on 5 April 2023 (Wednesday)	Deadline for shareholders (inclusive of CPF and SRS investors) to: <ul style="list-style-type: none">• submit substantial and relevant questions for the AGM; and• request for printed copies of the 2022 Annual Report
Before AGM convenes	The Company will endeavour to publish the responses to all substantial and relevant questions for the AGM received by 5 April 2023 at 3.00 p.m..
3.00 p.m. on 11 April 2023 (Tuesday)	Deadline for shareholders (inclusive of CPF and SRS investors) to: <ul style="list-style-type: none">• pre-register at https://go.lumiengage.com/ifaragm2023 for a "live" webcast or "live" audio stream of the AGM proceedings; and• submit proxy forms.
3.00 p.m. on 13 April 2023 (Thursday)	Authenticated shareholders, including CPF and SRS investors, and (where applicable) their duly appointed proxy(ies) who have pre-registered, will receive a confirmation email, which will contain unique login credentials and the instructions as well as the link to access the "live" webcast and a toll-free telephone number to access the "live" audio stream of the AGM proceedings. Shareholders who do not receive a confirmation email by 3.00 p.m. on 13 April 2023, but have registered by 3.00 p.m. on 11 April 2023, may contact the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., via email at IFARagm2023@boardroomlimited.com .
AGM at 3.00 p.m. (Singapore time) on 14 April 2023 (Friday)	<ul style="list-style-type: none">• Click on the link in the confirmation email and enter the user ID and password to access the "live" webcast of the AGM proceedings; or• Call the toll-free telephone number in the confirmation email to access the "live" audio stream of the AGM proceedings.

8. Further Information

Shareholders should note that the manner of conduct of the AGM may be subject to further changes at short notice. Shareholders are advised to check the Company's website at <http://www.indofoodagri.com/ir-agm.html> and the SGX website at <https://www.sgx.com/securities/company-announcements> for the latest updates on the status of the AGM.

By Order of the Board

Mak Mei Yook
Lee Siew Jee, Jennifer
Company Secretaries
Singapore
29 March 2023