## IND@FOOD AGRI RESOURCES Ltd.

Company Presentation – 3Q and 9M 2013 Results

30 Oct 2013







## **Presentation Outline**

- 1 Plantation Highlights
- **2** Financial Highlights
- 3 Strategies and Expansion
- 4 Appendix







## **Planted Area - Nucleus**

In Ha	30 Sep 2013	31 Dec 2012	Increase/ (Decrease)	Oil Palm	Average age ≈	13 years
<u>Indonesia</u>						
Planted Area	270,509	268,725	1,784	235,134 Ha	147,590 Ha	87,544 Ha
Planted Oil Palm <sup>(1)</sup>	235,134	230,919	<b>4,215</b> <sup>(2)</sup>	24%		10%
- SIMP	147,590	145,576	2,014	2470	32%	
- Lonsum	87,544	85,343	2,201			
				42%	28%	66%
Planted Other crops	35,375	37,806	(2,431)		9%	
Rubber	21,052	21,802	(751)	9%		10%
- SIMP	4,409	4,409	-	25%	31%	14%
- Lonsum	16,643	17,393	(750)	_		
Sugar cane - SIMP	11,008	12,333	(1,325) <sup>(3)</sup>	Group	SIMP	Lonsum
Cocoa & tea - Lonsum	3,315	3,671	(356)	Immature	■4-6 years ■ 7-20 yea	rs -> 20 years
Brazil - CMAA						
Sugar cane (48% owned)	41,847	34,000	7,847			

- (1) As at 30 Sep 2013, the Group has ≈ 85,563 Ha of planted oil palm plasma area. Out of which, 1,497 Ha are new planting in 9M13
- (2) New plantings for oil palm at 5,262 Ha (6,525 ha in 9M12)
- (3) Planted area includes replanting in progress would have been 11,936 Ha



## **Oil Palm Plantation Highlights**

	9M13	9M12	Growth	3Q13	3Q12	Growth	FY12
Mature Area (Ha)	176,141	175,688	0%	176,141	175,688	0%	176,105
- SIMP	101,175	101,424	0%	101,175	101,424		101,837
- Lonsum	74,966	74,264	1%	74,966	74,264		74,268
FFB ('000 MT)	2,625	2,964	(11%)	983	1,119	(12%)	4,107
- Nucleus production	2,043	2,158	(5%)	778	825	(6%)	2,973
- SIMP	1,176	1,206	(2%)	446	445	0%	1,658
- Lonsum	868	952	(9%)	332	380	(13%)	1,315
- Purchase from external	582	806	(28%)	205	294	(30%)	1,134
- SIMP	314	364	(14%)	111	139	(20%)	502
- Lonsum	321	486	(34%)	117	172	(32%)	679
FFB Yield - Nucleus (MT/Ha)	11.6	12.3		4.4	4.7		16.9
- SIMP	11.6	11.9		4.4	4.4		16.4
- Lonsum	11.6	12.8		4.4	5.1		17.7

- Decline in Nucleus FFB due to lower production in South Sumatra.
- External purchases lower due to tighter quality controls.
- FFB yields lower due to the above, and younger trees.



# **Oil Palm Plantation Highlights**

	9M13	9M12	Growth	3Q13	3Q12	Growth	FY12
							_
CPO Production ('000 MT)	565	639	(12%)	209	239	(12%)	880
- SIMP	293	317	(8%)	108	117	(8%)	432
- Lonsum	272	322	(16%)	101	122	(17%)	448
CPO Extraction Rate (%)	22.0%	21.7%		21.6%	21.5%		21.7%
- SIMP	21.2%	20.9%		20.8%	20.8%		20.9%
- Lonsum	22.9%	22.5%		22.5%	22.1%		22.5%
CPO Yield – Nucleus (MT/Ha)	2.5	2.7		1.0	1.0		3.7
- SIMP	2.5	2.5		0.9	0.9		3.4
- Lonsum	2.7	2.9		1.0	1.2		4.1
PK Production ('000 MT)	130	150	(13%)	48	57	(16%)	207
- SIMP	66	72	(8%)	24	27	(11%)	100
- Lonsum	64	78	(18%)	24	30	(20%)	107
PK Extraction Rate (%)	5.1%	5.1%		5.0%	5.2%		5.1%
- SIMP	4.8%	4.8%		4.7%	4.7%		4.8%
- Lonsum	5.4%	5.4%		5.3%	5.6%		5.4%



# **Sugar Plantation Highlights**

9M13	9M12	Growth	3Q13	3Q12	Growth	FY12
					-	
11,008	12,333	(11%)	11,008	12,333	(11%)	12,333
532	588	(10%)	337	364	(7%)	588
48	64	(25%)	33	43	(24%)	70
38	50	(24%)	24	33	(27%)	49
6	11	(45%)	5	8	(38%)	1
4	3	6%	4	2	62%	10
	11,008 532 48 38 6	11,008 12,333 532 588 48 64 38 50 6 11	11,008 12,333 (11%) 532 588 (10%) 48 64 (25%) 38 50 (24%) 6 11 (45%)	11,008       12,333       (11%)       11,008         532       588       (10%)       337         48       64       (25%)       33         38       50       (24%)       24         6       11       (45%)       5	11,008       12,333       (11%)       11,008       12,333         532       588       (10%)       337       364         48       64       (25%)       33       43         38       50       (24%)       24       33         6       11       (45%)       5       8	11,008       12,333       (11%)       11,008       12,333       (11%)         532       588       (10%)       337       364       (7%)         48       64       (25%)       33       43       (24%)         38       50       (24%)       24       33       (27%)         6       11       (45%)       5       8       (38%)

#### **Brazil**

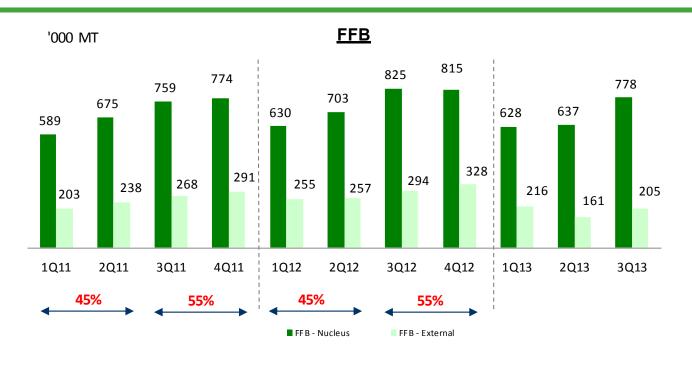
Diazii	Apr13 - Sep13	Apr12 - Mar13
Planted Area (Ha)	41,847	34,000
Sugar Cane Harvested ('000 MT)	2,347	2,218
Raw Sugar Production ('000 MT)	145	152
Ethanol ('000 M <sup>3</sup> )	104	96

#### Notes:

(1) Harvested cane were relating to Komering sugar cane plantation



## Oil Palm Plantation Production Trend



### **YOY Growth**

**FFB - Nucleus** 

3Q : (6%)

9M: (5%)

FFB - External

3Q: (30%)

9M: (28%)

#### **Total CPO**

'000 MT



#### **Total CPO**

3Q : (12%)

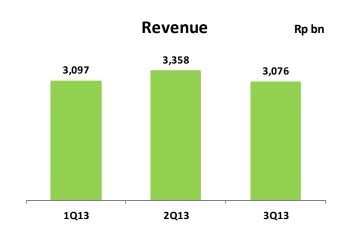
9M: (12%)



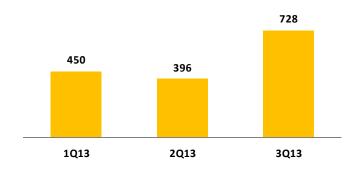




## **Results Summary**







• EBITDA excluding biological asset gains/(losses) and forex gains/(losses)

## **Financial Highlights**

- Broader decline in commodity prices for agriculture crops and lower bulk oil and copra-based product sales have adversely affected our sales performance.
- Falling selling prices for key plantation crops, higher production cost and forex losses contributed to 15% and 40% yoy decline in EBITDA in 3Q13 and 9M13.
- Our edible oils division continued to deliver consistent results with 9M13 EBITDA 5% ahead of last year.
- Maiden profit contribution of Rp50 billion from CMAA, a 50% Brazilian joint venture acquired by the Company at the end of June 2013.

## **Operational Highlights**

- On production front, we achieved total FFB of 2,625,000 tonnes with CPO fell 12% to 565,000 tonnes in 9M13 on lower production from external farmers and lower palm production from Sumatra.
- Established a S\$500 million EMTN Programme in end September 2013.



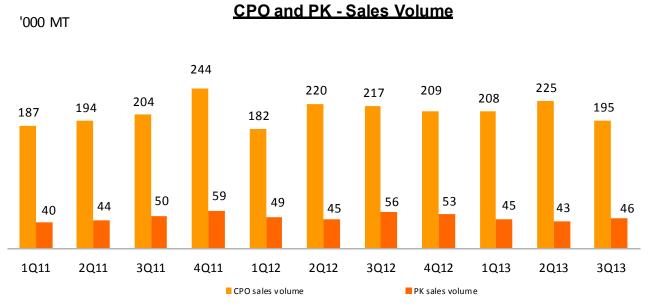
## **Sales Volume**

In '000 MT	9M13	9M12	Growth	3Q13	3Q12	Growth	FY12
Plantation							
СРО	628	619	1%	195	217	(10%)	829
Palm Kernel	134	150	(10%)	46	56	(17%)	202
Sugar	44	38	14%	24	27	(8%)	62
Rubber	12.1	12.0	0%	4.5	4.4	2%	16.6
Oil Palm Seeds ('million)	14	18	(21%)	3	6	(49%)	25
Edible Oils & Fats							
Cooking Oil, Margarine and Coconut Oil	595	619	(4%)	198	196	1%	808

- Despite lower production, CPO and sugar sales came in higher due to realisation of last year end's stock levels
- Decline in EOF was due to lower coconut oil and bulk oil sales, volume growth in underlying branded products



# **CPO, PK and Edible Oils & Fats Sales Volume Trend**



#### **YOY Growth**

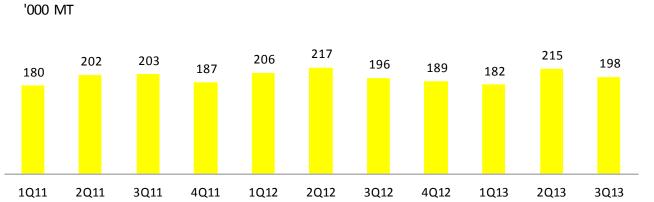
#### **CPO** sales volume

3Q: (10%) 9M: 1%

#### PK sales volume

3Q: (17%) 9M: (10%)

### **Edible Oils & Fats Sales Volume**

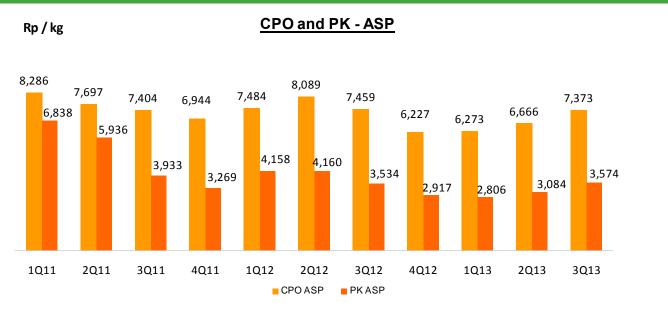


#### **Edible Oils & Fats**

3Q: 1% 9M: (4%)



# CPO, PK and Rubber Average Selling Price (ASP) Trend



### YOY Growth

#### **CPO ASP**

3Q : (1%) 9M : (12%)

#### **PK ASP**

3Q : 1% 9M : (20%)

#### Rubber ASP



#### **Rubber ASP**

3Q : (14%) 9M : (18%)



# **Financial Summary**

In Rp Bn	9M13	9M12	YoY Growth	3Q13	3Q12	YoY Growth	FY12
Sales	9,531	10,521	(9%)	3,076	3,541	(13%)	13,845
EBITDA* EBITDA %	1,574 <i>17%</i>	2,601 <b>25</b> %	(39%)	728 <b>24</b> %	853 <b>24</b> %	(15%)	3,223 <b>23</b> %
Operating profit** Operating profit %	862 <b>9</b> %	2,173 <b>21</b> %	(60%)	379 <b>12</b> %	692 <b>20</b> %	(45%)	2,653 <b>19</b> %
Net profit %	402 4%	1,524 <i>14%</i>	(74%)	182 6%	477 13%	(62%)	1,819 <i>13</i> %
Attributable profit Attributable profit %	296 3%	888 <b>8</b> %	(67%)	123 <b>4</b> %	258 7%	(52%)	1,049 <b>8</b> %
EPS (fully diluted) - Rp	206	618	(67%)	86	179	(52%)	730



<sup>\*</sup> EBITDA excluding biological asset gains/(losses) and forex gains/(losses)

<sup>\*\*</sup> Operating profit excluding biological asset gains/(losses)

# **Segmental Results**

	SAL	<u>.ES</u>	EBITE	<u>DA</u>	EBITE	<u>)A%</u>
In Rp Bn	9M13	9M12	9M13	9M12	9M13	9M12
Plantations	5,713	6,423	1,175	2,252	21%	35%
Edible Oil & Fats	6,358	7,426	368	349	6%	5%
Elimination & Adjustments	(2,540)	(3,328)	32 (1)	(0) (1)	n/m	n/m
Sub-total	9,531	10,521	1,574	2,601	17%	25%
Net Forex Gain	-	-	(93)	17	-	-
Total	9,531	10,521	1,481	2,618	16%	25%

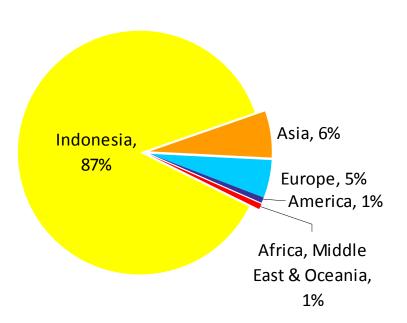


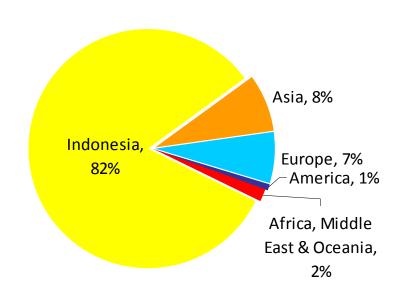
<sup>(1)</sup> Net effects arising from elimination of unrealised profit of inter-division inventories, SFRS adjustment and regional office costs

## **External Revenue Breakdown**

## By Geographical Location









# Financial Position – Strong Balance Sheet Low Gearing

In Rp Bn	30-Sep-13	31-Dec-12
TOTAL ASSETS	36,707	34,811
Cash	3,787	5,082
TOTAL LIABILITIES	13,902	11,983
Interest Bearing Debt	8,431	6,780
TOTAL EQUITY*	22,805	22,829
Net Debt / EBITDA Ratio (Annualised)	2.2x	0.5x
Net Debt / Total Equity Ratio	0.20x	0.07x
Net Assets Value per Share (in Rupiah)	9,866	9,619

<sup>\*</sup>Total equity includes shareholders funds and minority interests.







## 2013 Strategies and Expansion – Indonesia

- Focus organic expansion on new plantings of oil palm and sugar plantations
- Expand CPO production capacity and enhance supply chain
  - Constructing 4 oil palm mills due to higher FFB production in future from immature plantings:
    - One 80MT/hour new mill in South Sumatra due for completion in Q4 2013
    - One 45MT/hour new mill in East Kalimantan due for completion in Q1 2014
    - Additionally expansion of two existing mills, one in West Kalimantan from 40 MT/hour to 80 MT/hour and the other in South Sumatra from 40 MT/hour to 60 MT/hour
  - Construction of 200MT/day PKO plant in Riau due for completion in 2013
- Increase the utilization of internal tugboats and barges for CPO transportation to refineries
- Intensifying the promotion of branded products to both modern trade and traditional market with new packaging and brand positioning
- Established a S\$500 million EMTN Programme in end September 2013







## Diversified and Integrated Agribusiness Group with **Leading Brands**

## Capturing value across the entire supply chain

## **Upstream**

#### **Downstream**

R&D

**Plantations** 

**Mills** 

**Edible oils** and fats



























**Distribution** 



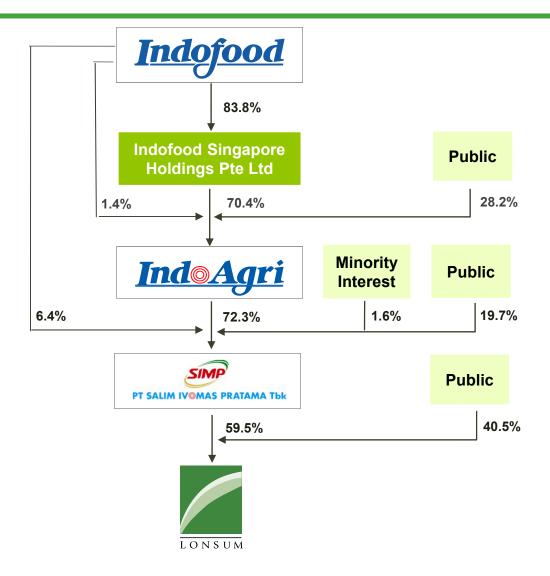
Advanced agriculture research centre

- Nucleus planted oil palm of 235,134 ha as of 30 Sep 2013
- Diversified across palm oil, rubber, and sugar
- Leading cooking oil and margarine brands





## **Corporate Structure**



#### Note:

Based on total number issued shares, excluding the following shares held in treasury as of 25 October 2013

- IndoAgri 30,500,000
- SIMP 68,327,500
- Lonsum 2,900,000



# **Strategically Located Operations Spanning the Entire Supply Chain**



	Р	alm Oil Mill	Crumb Rubber Facility		Sheet Rubber Facility		Suga	r Mill & Refinery	Refinery		
Facilities	Unit	Capacity p.a. (MT FFB)	Unit	Capacity p.a. (MT Dry Rubber)	Unit	Capacity p.a. (MT Dry Rubber)	Unit	Capacity p.a. (MT Sugar Cane)	Unit	Capacity p.a. (MT CPO)	
SIMP	10	2,889,000	-	-	-	-	2	2,160,000	5	1,425,000	
Lonsum	11	2,295,000	4	42,720	3	11,100	-	-	-	-	
CMAA - Brazil	-	-	-	-	-	-	1	3,800,000	-	-	
Group	21	5,184,000	4	42,720	3	11,100	3	5,960,000	5	1,425,000	



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